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| **Council core or grant funded strands** |
| **1a STATUTORY****School performance monitoring and intervention** Maintenance of overall quality and standards in schools and educational settings Pri/Sec/Spec/Advice and guidance on statutory curriculum developmentsData analysis to anticipate risksMonitoring of schools at risk and in categoryPhase specific reviews of standards and reportingReview of targeted programmesLiaison and reports to Council; DfE and Ofsted \*Use of statutory powers of intervention and radical action linked to school recovery schools in category and below floorCritical advice and guidance to Heads/GB\*Headteacher appointments panel as Director’s representatives\*Brokerage of support and partnerships for schools at riskContribution to LA strategic planning/policyReports to council and cross-phase working groupsResponse FOI; Complaints; media/incidentsAdvice to members on statutory dutiesAcademy liaison work | All schools desk-top but mainly schools at risk | Core |  £450,000 | Includes service management and admin costs |
| **1b STATUTORY** **Newly Qualified Teachers basic monitoring**School monitoring and acting as appropriate body in line with national guidanceQuality assuring school systems for monitoring, support and assessmentAdministration Mentor trainingAdvice, guidance and Communications | NQTs in all Ealing schools | Core |  £37,000 | Staffing/admin |
| **1 c STATUTORY** **KS1 and KS2 Monitoring duties**QA systems to ensure complianceTraining of moderatorsSchool monitoring Moderation of KS1 and KS2Training and screeningAdvice and GuidanceAdministrationAccess arrangements Phonics checkKS2 Writing | Primary schools | Core |  £ 37,000 |
| **1d STATUTORY** **16-19 Data /planning**Data collection and planningProvision mappingCommunication and partnership working | Secondary schools | Core | £38,000 |
| **1e STATUTORY** **SEND Monitoring**Contribution to LA Strategy and planning following Green PaperLeadership and guidance to schools on SEN policy and practiceKey information and guidance on SEND and implementation of policySchool monitoring – provision and sharing best practiceIntervention in schools where there are concernsCross-service communicationsAdvice and planning re response to needsReports on outcomes to Council/DfE | All schools | Core | £45,000 |
| **1f STATUTORY** **SACRE Monitoring**Standing Advisory Council organisationMonitoring and advice to schools | All schools | Core | £14,000 |
| **1g STATUTORY** **Governor services** Strategic developmentInstruments of governmentAppointments – LATemporary GBs for new maintained schoolsBriefings and info for GB\*Management of complaints about governors\*Maintenance of data-base for clerks\* Support for GB in schools at risk or in category\* recruitment initiatives for new governors and development of outreach governorsGovernor development and intervention | All schools | Core | £85,000 |
| **1 h STATUTORY** **Elective Home Education** Monitoring of all provisionReportsCross-service monitoring e.g. safeguarding | Children Educated at Home  | Core | £49,000 |
| **1i SEN/Early intervention** | Primary schools | Core  | £63,000 |
| **2. Ealing Grid for Learning** Content management systems for all central communications across CS, Management,Maintenance, Development | All schools and Council services to schools | Core  | £103,661 |
| Non-staffing costs |  |  |  £120,339 |
| **Total 1 & 2** |  |  | **£1,042,000** |
| **Other grant funded or council core funded strands** |
| **3.** **Ealing Music Partnership**Wider Opportunities in KS2 Music School and Borough Ensembles Instrumental and Vocal Tuition Primary Singing Support Instrument Loans Assisted Instrument Purchase Scheme CPD & Training Music MockstedSyndicate Primary Music Specialist Mini Melodies Consultancy Ealing Youth Music Prom World Music Festival Financial Awards for schools | All schools | Arts Council |  £355,000 Arts Council£559,000 Income target £**914,000** **Total estimate** |
| **4. Traveller Achievement Service**Central CPD through the EMA networkadvice and support re ascriptionadvice and support on improving attendanceadvice and support re engagement of familiesadvice and support re strategies to improve pupil achievement | Targeted schools | Core |  **£214,00 Council core** |

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| **School Funded strands (N.B These activities can only be delivered through Schools Forum top-slice or buy-back)** |
| **5. School Improvement** |
| **5a Link Officer (standard)**Review of standards and prioritiesOverview of development planning Overview and signposting of supportAdvice and guidance on support packagesUpdates on policy – advice and guidanceReview of impact of local support packages Links to other LA services and school support | **Primary & Special Schools** | **Schools Forum**Non-academies | **£124,200** | Based on £600 per day63 Primary schools 3 x 0.5 day visits per year plus preparation and follow-up6 Special schools3 X 0.5 day visits per year plus preparation and follow-up |
| **5b Programme of briefings and networks for school leaders** (no. of sessions per yr ) | **Primary & Special Schools** | **Schools Forum**Non-academies | **£106,000** | Based on 64 networks per Includes management and coordination, commissioning, delivery and preparation, quality assurance, impact evaluation, administration, resources and venue costs |
| Primary Headteacher briefings (6) |
| Primary New Headteachers Induction (5) |
| Primary SENCO Network (6) |
| Special Schs/ARP Assessment Network (6) |
| Primary English Network (3) |
| Primary Mathematics Network (3) |
| Primary Assessment Network (3) |
| Language and Communication Network (3) |
| EMA Coordinators Network (3) |
| Primary NQT Induction Programme (26) |
| **5c Bespoke School Improvement Services****School Improvement Support Service organised through Link officers** **(6, 9 or 12 days)**Data reviewQuality of teaching benchmarkSEF/SDPReview of staffing structure/workforce developmentSenior LeadersGovernorsMiddle LeadersTeaching/TeachersGap Narrowing and Early InterventionRecommendations/ Actions / PlanFollow up visit :impact evaluation**Other stand-alone packages:**Headteacher AppraisalSenior Leader and Headteacher recruitmentLanguage and communicationsGovernor developmentWorkforce developmentEthnic Minority AchievementEarly Years Foundation StageSpecial Educational Needs; REQuality assurance Ealing AssociatesMaths Mastery (ARK)Every Child a Reader & Every Child CountsContinuing MAST teaches**Workforce development packages**School Business Manager membershipSupport for restructuringTeacher and support staff appraisal and standardsEffective team-workingAudits; Review of roles and working practices; Job Descriptions;  | **Primary & Special Schools** | **BUY-BACK** | **Primary and Special school packages to be sent to schools in November 2012** | This strand has been taken out of Schools Forum. Schools will be invited to purchase 6,9,12 day Support Service Packages plus stand-alone packages to support their own priorities.Schools will be invited to purchase additional workforce development support packagesSchools will be required to indicate which services they intend to purchase by January 2013.Charges to follow. |
| **5d Bespoke School Improvement Services****Main package:**Link Officer 3 daysProgramme of networks and briefingsFacilitation of school-to-school CPD programmeFacilitation of leadership development programmesEaling Professional Learning CommunityCoordination of school to school support **Stand-alone packages**Enhanced Link OfficerHeadteacher appraisalHeadteacher recruitmentSenior Leader recruitment | **Secondary Schools** | **BUY-BACK** | **Secondary package to be sent to schools in November 2012** | This strand has been taken out of Schools Forum. |
| **6. Leadership and management of Workforce services**Organisation of training for governors; clerksInformation and guidance Policies and resourcesWorkforce Steering GroupOperations GroupOrganisation and management of workforce support to schools | **Primary schools** | **Schools Forum** | **£82,152** | Comparison2010 – 2012 Schools Forum £**82,152** |
| **7. Gap-Closing Services** **7a Health Improvement: (Addendum 7a)**Support for effective teaching & learning of PSHE, SEAL Promotion of SMSCPSHE & SEAL NetworksAnalysis of HRBS results – school, locality & borough wideAnalysis of National Weighing & Measuring data (BMI of reception and year 6)Communication & updates via termly newsletter, monthly briefings, EGfL & the MLEHealth & well-being training programme Maintaining’ and ‘Enhancing’ Healthy Schools programmeResources & tools:Health Improvement PlansHealth policy review, guidance & adviceIdentifying vulnerable groupsIdentifying health needs and responding to gaps in servicesPartnerships & links with health providersInfluencing & supporting whole school change **7b Extended Services (Addendum 7b)**Commission & develop additional services for underachieving pupilsFundraising for resources & service development across clusters of schoolsFour locality partnerships to set local prioritiesNetworks and support for parental engagement staffProject management of collaborative projects e.g. therapeutic servicesIncreased capacity / skills development opportunities Leadership of school/LA partnerships to tackle issues affecting wider outcomes for pupilsDevelopment of new resources to support learning outside the classroom | **Primary schools and Special schools** | **SCHOOLS FORUM** | **7b £178,848** | Council; NHS; Buyback |
|  **8.ICT SLA** Strategic advice / support / training (for schools within LGfL) Leaders - overall strategic provision, procurement & project implementation ICT coordinator / middle leaders -developing the use of ICT throughout the curriculum Teachers - planning, assessment & use of specific technologies & software Staff / parents / pupils - e-Safety | **Primary schools** | **BUY-BACK SLA** | **SLA details Nov 2012** |  |
| **9. Central Training Programme\***A full and comprehensive CPD programme for schools  | **All schools** | **BUY BACK SLA & PAYG** | **Details Nov 2012** | \*From 2013, the proportionate costs of administration, venue and facilities will be added to the CPD SLA. Excludes networks in 5b. |

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| **Schools Forum contribution 2011 – 2013** | **Schools Forum contribution 2013 - 2015** |
| **£813,700 pa** | **£491,200 pa** |